

2018-19 Quarter 3 Finance Report

ITEM 5.8 16/04/2019

The Committee

2017/03018

Public

Program Contact:

Tracie Dawber, AD Finance 8203
7002

Approving Officer:

Steve Mathewson, Director
Services

EXECUTIVE SUMMARY:

The 2018-19 Quarter 3 Finance Report summarises:

- The year to date financial performance for the quarter ended 31 March 2019;
- Proposed adjustments to the Quarter 3 Revised Budget to fund emerging priorities and adjust income and expenditure in line with the latest forecasts for 2018-19.

The financial result for the third quarter is a net funding deficit of (\$5.4m) including subsidiaries. The year to date result is \$15.0m favourable to budget, primarily due to the timing variations in the delivery of projects \$8.5m (including City Transformation Investments and Commercial Opportunities), Subsidiaries \$2.9m, and favourable variances in General Operations \$3.3m.

The proposed net adjustments for the Quarter are \$8.1m, which includes Council retiming adjustments into 2019-20 of \$7.7m, and net savings of \$0.4m including Adelaide Central Market Authority Operations. These decrease the forecasted annual funding requirement for 2018-19 from (\$46.7m) to (\$38.5m).

At the end of this financial year the cumulative funding requirement is forecasted to be (\$70.2m) which is a \$8.1m decrease compared to the Quarter 2 Revised Budget. This level of borrowing is within our current Prudential Borrowing Limits.

The Committee Chair will provide opportunity for this topic to be discussed prior to seeking a motion for a recommendation for Council.

RECOMMENDATION:

THAT THE COMMITTEE RECOMMENDS TO COUNCIL

That Council:

1. Notes the year to date Corporation Financial Performance for the period ended 31 March 2019, as detailed in Schedule 1 of Attachment A to Item 5.8 on the Agenda for the meeting of The Committee held on 16 April 2019.
2. Notes the year to date Treasury Report for the period ended 31 March 2019, as detailed in Schedule 2 of Attachment A to Item 5.8 on the Agenda for the meeting of The Committee held on 16 April 2019.
3. Notes the 2018-19 Proposed QF3 revised Long Term Financial Plan, forecasted Key Financial Indicators, and prudential borrowing ratios as detailed in Schedules 4-6 of Attachment A to Item 5.8 on the Agenda for the meeting of The Committee held on 16 April 2019.
4. Notes the 2018-19 QF3 Proposed Forecast Uniformed Presentation of Finances as detailed in Schedule 7 of Attachment A to Item 5.8 on the Agenda for the meeting of The Committee held on 16 April 2019.

5. Approves the 2018-19 proposed QF3 revised forecast for Business Operations, General Operations, Operating and Capital Projects, the Infrastructure Program, and City Transformation Investments as summarised in Schedule 3 and detailed in Schedules 8-14 in Attachment A to Item 5.8 on the Agenda for the meeting of The Committee held on 16 April 2019.
 6. Approves the proposed retiming of Operating and Capital Project budgets into 2019-20 as detailed in Schedules 10,11, 13 and 14 in Attachment A to Item 5.8 on the Agenda for the meeting of The Committee held on 16 April 2019.
 7. Notes the Quarter 3 Capital Program Report for the period ended 31 March 2019 as included in Schedule 15 in Attachment A to Item 5.8 on the Agenda for the meeting of The Committee held on 16 April 2019.
 8. Approves the proposed QF3 revised forecast for the Adelaide Central Market Authority (ACMA) as summarised in Schedule 16 and detailed in Schedule 17 of Attachment A to Item 5.8 on the Agenda for the meeting of The Committee held on 16 April 2019 subject to approval by the Board of the Adelaide Central Market Authority (ACMA) at its April Board Meeting on Thursday 18 April 2019.
-

IMPLICATIONS AND FINANCIALS:

City of Adelaide 2016-2020 Strategic Plan	Strategic Alignment - Corporate Activities The deliverables and objectives set out in the Quarter 3 Revised Forecast (QF3) document are directly aligned to the delivery of year 3 of the 2016-2020 City of Adelaide Strategic Plan.
Policy	Not as a result of this report.
Consultation	Not as a result of this report.
Resource	Not as a result of this report.
Risk / Legal / Legislative	The Quarter 3 Revised Forecast (QF3) meets Council's obligations under the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. Council's Long Term Financial Plan is a requirement under section 122 of the Local Government Act 1999 (the Act), and section 5 of the Local Government (Financial Management) Regulations 2011.
Opportunities	Not as a result of this report.
18/19 Budget Allocation	Adjustment to the 2018-19 Budget are detailed throughout the Report and Attachment A.
Proposed 19/20 Budget Allocation	Retiming of Operating and Capital Projects of \$7.7m to 2019-20 as detailed in Schedules 10-11, 13-14 of Attachment A.
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report.
18/19 Budget Reconsideration (if applicable)	Yes. The year-end cumulative funding requirement of (\$70.2m) for QF3 is expected to be \$8.1m favourable to that included in the QF2 Budget as shown in Schedule 3 of Attachment A.
Ongoing Costs (eg maintenance cost)	Not as a result of this report.
Other Funding Sources	Not as a result of this report.

DISCUSSION

1. **Attachment A** provides a summary of the financial performance for the quarter ended 31 March 2019 and proposes adjustments to the Quarter 2 Revised Forecast (QF2) as part of the Quarter 3 Revised Forecast (QF3).
2. Schedule 1 compares the financial performance for the second quarter to the 2018-19 QF2 Budget and shows a net funding deficit of (\$5.4m) inclusive of subsidiaries with a \$15.0m favourable variance. The favourable variance is primarily due to the timing variations in the delivery of projects for City of Adelaide \$8.5m, Subsidiaries \$2.9m and \$3.3m in General Operations of which \$0.8m relates to resource costs and \$1.5m to contractual services.
3. Schedule 2 provides the Treasury Report for the second quarter and shows borrowings as at 31 March 2019 of \$37.4m which is within our Prudential Borrowing Limits.
4. Schedule 3 provides a summary of all proposed adjustments to income and expenditure arising from emerging priorities, additional costs, savings, transfers between categories and carry forwards recommended by the Administration. The proposed net adjustments for QF3 are \$8.1m, decreasing the forecasted funding requirement for 2018-19 from (\$46.7m) to (\$38.5m).
5. Business Operations are forecast to be (\$0.04m) unfavourable to QF2 which is in line with budget. Refer to Schedule 8 for a detailed list of proposed adjustments.
6. General Operations are forecast to be \$0.1m favourable to QF2 primarily due forecast interest savings \$0.4m offset by lower expiation income (\$0.4m). Refer to Schedule 9 for a detailed list of proposed adjustments.
7. Projects (Operating & Capital) are forecast to be \$1.3m favourable to QF2 primarily due to savings of \$1.0m and retiming adjustments of \$0.7m, partially offset by emerging priorities of (\$0.4m). Refer to Schedules 10 and 11 for the detailed lists of proposed adjustments.
8. The Infrastructure Program is forecast to be \$2.3m favourable to QF2 primarily due to savings of \$3.7m and carry forwards of \$1.5m, partially offset by emerging priorities of (\$2.8m). Refer to Schedule 12 for a summary of the Infrastructure Program and Schedule 13 for a detailed list of proposed adjustments.
9. City Transformation Investments are forecast to be \$2.5m favourable to QF2 due to retiming adjustments of \$3.5m partially offset by planned allocation of (\$1.1m) for Gawler Place Redevelopment. Refer to Schedule 14 for a detailed list of proposed adjustments.
10. Commercial Opportunities are forecast to be \$2.0m favourable to QF2 due to retiming adjustments \$2.0m, savings of \$0.2m and emerging priorities (\$0.2m). Refer to Attachment B to Item 8.1 on the Agenda for the meeting of The Committee on 16 April 2019.
11. Subsidiaries are forecast to be (\$9k) unfavourable to QF2 due to a reduction in revenue partially offset by savings in expenditure identified within Adelaide Central Market Authority. Refer to Schedule 16 for a summary of the Subsidiaries, Schedule 17 for a detailed list of proposed adjustments for the Adelaide Central Market Authority.
12. The end of the financial year cumulative funding requirement is forecast to be (\$70.2m), which is a \$8.1m reduction compared to QF2.
13. Schedule 4 provides Long Term Financial Plan updated for the proposed QF3 Cumulative Borrowing Position and Baseline changes into 2019-20 and beyond.
14. Schedule 5 provides the proposed Quarter 3 Revised Key Financial Indicators and Ratios.
15. Schedule 6 provides the proposed Quarter 3 Revised Prudential Borrowing Ratios, which indicate that our 10-year projection of borrowings is within our current Prudential Borrowing Limits.
16. Schedule 15 provides a summary of the Capital Program (Capital Projects, the Infrastructure Program and City Transformation Investment Projects) performance to the end of March where 41.5% of projects are currently in the delivery phase with 44% of the annual QF2 Budget has been spent.

ATTACHMENTS

Attachment A – 2018-19 Quarter 3 Revised Forecast

- END OF REPORT -

2018-19 Quarter 3 Revised Forecast

Attachment A

Item 5.8 - Attachment A



Schedule 1: 2018-19 Financial Performance to 31 March 2019

Financial Performance	Schedule 1: 2018-19 Financial Performance to 31 March 2019 Schedule 2: 2018-19 Treasury Report to 31 March 2019
Revised Forecast	Schedule 3: Proposed 2018-19 Quarter 3 Revised Forecast Schedule 4: Quarter 3 Revised Long-Term Financial Plan Schedule 5: Quarter 3 Revised Key Financial Indicators and Ratios Schedule 6: Quarter 3 Revised Prudential Borrowing Ratios
Uniform Presentation of Finances	Schedule 7: Quarter 3 Uniform Presentation of Finances
General & Business Operations	Schedule 8: Proposed amendments to Business Operations Schedule 9: Proposed amendments to General Operations
Projects	Schedule 10: Proposed amendments to Operating Projects Schedule 11: Proposed amendments to Capital Projects
Infrastructure Program	Schedule 12: Infrastructure Program & Renewals Summary Schedule 13: Proposed amendments to the Infrastructure Program
City Transformation Investments	Schedule 14: Proposed amendments to City Transformation Investments
Capital Report	Schedule 15: Quarter 3 Capital Program Report
Subsidiaries	Schedule 16: Subsidiaries Summary Schedule 17: Proposed amendments to Adelaide Central Market Authority

Schedule 1: 2018-19 Financial Performance to 31 March 2019

Financial Performance

This schedule compares the 2018-19 actual performance against 2018-19 QF2 Budget.

\$'m	Year to Date			Full Year
	YTD Actual	YTD Budget	YTD Variance	2018-19 QF2 Budget
Business Operations	18.6	18.3	0.3	24.3
General Operations	25.1	21.8	3.3	33.7
Funding available for Projects	43.7	40.1	3.6	58.0
Operating/Capital Projects	(14.1)	(17.1)	3.0	(21.9)
Infrastructure Program & Renewals	(23.5)	(26.3)	2.8	(49.0)
Projects and Infrastructure Program	(37.6)	(43.4)	5.8	(70.9)
Underlying Surplus/(Deficit)	6.1	(3.3)	9.4	(12.9)
City Transformation Investments	(5.9)	(7.6)	1.7	(14.9)
Commercial Opportunities	(4.6)	(5.6)	1.0	(14.2)
Annual Funding Surplus/(deficit) excluding Subsidiaries	(4.4)	(16.5)	12.1	(42.0)
Total Subsidiaries	(1.0)	(3.9)	2.9	(4.7)
Annual Funding Surplus/(deficit) including Subsidiaries	(5.4)	(20.4)	15.0	(46.7)
Cumulative Funding Surplus/(deficit) including Subsidiaries				(78.1)

The year to date net funding surplus of (\$5.4m) which is \$15.0m favourable to budget. Key variances include:

- **Business Operations \$0.3m favourable** primarily due to favourable variances across the businesses (\$0.3m).
- **General Operations \$3.3m favourable** primarily due to favourable variances in expenditure including resource costs \$0.8m, contractual services \$1.5m, other expenditure \$0.8m and finance charges \$0.4m, partially offset by reduced income from On Street Parking and expiations (\$1.1m).
- **Operating/Capital Projects \$3.0m favourable** mainly due to timing variances relating to funding initiatives \$0.6m and timing of operating projects.
- **Infrastructure Program \$2.8m favourable** due to the timing of Laneways \$0.4m, Water Infrastructure \$0.4m, Lighting and Electrical \$0.3m, Residential Streets \$0.2m and Park Lands \$0.7m.
- **City Transformation Investments \$1.7m favourable** primarily due the timing of works for City Bikeways and Market to Riverbank due to external works.
- **Commercial Opportunities \$1.0m favourable** due to timing of activation and marketing activity.
- **Subsidiaries \$2.9m favourable** due to the timing of Adelaide Central Market Authority's Asset Renewal Program \$2.6m.

Schedule 2: 2018-19 Treasury Report to 31 March 2019

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Borrowing Facility

Borrowings Facility	Available	Interest Type	Interest Rate	Borrowing(s) Amount as at 31 March 2019	Change since previous report	Maturity Date	CAD Interest Rate
LGFA CAD 554	\$30m	Variable	2.75%	\$30m	(\$0.0m)	16/12/2023	2.75%
LGFA CAD 555	\$70m	Variable	2.75%	\$7.4m	\$3.7m	15/06/2033	2.75%

* Note CAD facilities are flexible and allows Council to convert all or part of it into a fixed rate interest only loan for a maximum of 5 years.

Prudential Borrowing Limits

Prudential Limit Ratio	Comments	Limits	YTD Actual to Mar-19	Proposed QF3 2018-19 EoY Position
Debt Service Coverage Ratio	The number of times Council's annual 'Amount Available for Projects' can service annual principle and interest commitments.	Min 5 times	24.27	10.0
Leverage Test	Total borrowings expressed as a multiple of the annual 'Amount Available for Projects'.	Max 1.5 years	0.63	1.20
Asset Test	The percentage of total borrowings to Council's saleable property assets.	Max 25%	11%	20.2%

Interest Income/(Expenditure)

\$'000	Quarter Jan - Mar		Mar YTD		Annual	Administration Comments
	Actual	Budget	Actual	Budget	Budget	
Revenue	\$7	\$11	\$23	\$46	\$60	Interest revenue consists of interest earned on operating monies held in the NAB operating account.
Expense	(\$234)	(\$539)	(\$649)	(\$1,617)	(\$2,155)	Interest expense consist of LGFA CAD facility.

Schedule 3: Proposed Quarter 3 Revised Forecast

Financial Performance

This schedule compares the 2018-19 QF3 full year forecast to 2018-19 QF2 Budget.

Revised Forecast

\$'m	2018-19 QF2 Budget	2018-19 QF3 Budget	Variance to QF2 Budget
Business Operations	24.3	24.3	(0.0)
General Operations	33.7	33.8	0.1
Funding available for Projects	58.1	58.1	0.0
Operating/Capital Projects	(21.9)	(20.5)	1.3
Infrastructure Program & Renewals	(49.0)	(46.8)	2.3
Projects and Infrastructure Program	(70.9)	(67.3)	3.6
Underlying Surplus/(Deficit)	(12.8)	(9.2)	3.6
City Transformation Investments	(14.9)	(12.4)	2.5
Commercial Opportunities	(14.2)	(12.2)	2.0
Annual Funding Surplus/(deficit) excluding Subsidiaries	(41.9)	(33.8)	8.1
Total Subsidiaries	(4.7)	(4.7)	-
Annual Funding Surplus/(deficit) including Subsidiaries	(46.7)	(38.5)	8.1
Cumulative Funding Surplus/(deficit) including Subsidiaries	(78.1)	(70.2)	8.1

The proposed net adjustments are (\$8.1m) reducing the forecasted funding requirement for 2018-19 from (\$46.7m) to (\$38.5m). This includes proposed timing adjustments of \$7.7m to 2019-20.

The cumulative funding requirement forecast to the end of 2018-19 has decreased from (\$78.1m) to (\$70.2m).

- **Business Operations (\$0.0m)** due to savings \$0.1m in the Aquatic Centre offset by a reduction in property income (\$0.2m). Refer to Schedule 8
- **General Operations \$0.1m** due to savings \$0.6m offset by reduced income (\$0.5m). Refer to Schedule 9.
- **Operating and Capital Projects \$1.3m** including savings of \$1.0m and carry forwards of \$0.7m, partially offset by emerging priorities of (\$0.4m). Refer to Schedules 10 and 11 for a detailed breakdown.
- **Infrastructure Program \$2.3m** including savings of \$3.7m, carry forwards of \$1.5m, partially offset by emerging priorities of (\$2.8m). Refer to Schedules 12 and 13 for a detailed breakdown.
- **City Transformation Investments \$2.5m** due to carry forwards \$3.5m partially offset by emerging priorities (\$1.1m). Refer to Schedule 14 for a detailed breakdown.
- **Commercial Opportunities \$2.0m** due to carry forward of \$2.0m, savings of \$0.2m and emerging priorities (\$0.2m).
- **Subsidiaries** in line with QF2 budget. Refer to schedules 16 and 17 for a detailed breakdown.

Schedule 4: Quarter 3 Revised Long-Term Financial Plan

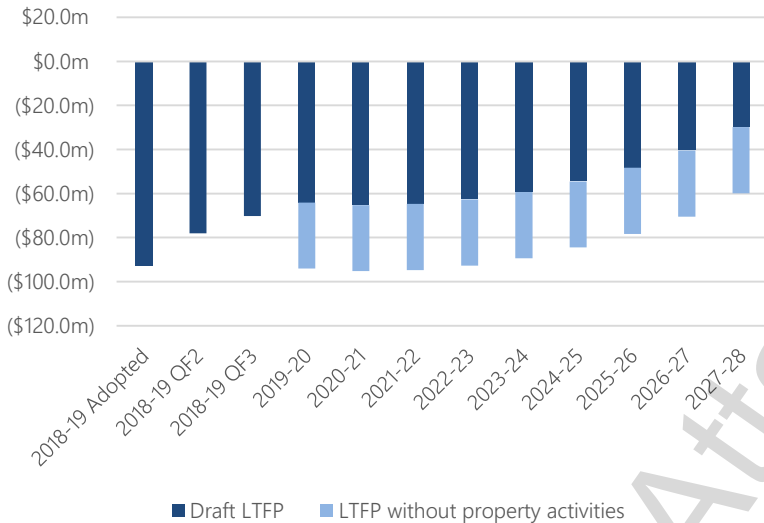
This schedule provides the Long Term Financial Plan updated for QF3 Cumulative Borrowing Position and Baseline changes into 2019-20 and beyond.

	\$'m	2018-19 Budget (Approved)	2018-19 QF2	2018-19 QF3	2019-20 Plan	2020-21 Plan	2021-22 Plan	2022-23 Plan	2023-24 Plan	2024-25 Plan	2025-26 Plan	2026-27 Plan	2027-28 Plan
General Operations													
General Rates	102.8	102.8	102.8	106.2	109.7	113.3	117.0	120.9	124.9	129.0	133.3	137.7	
Revenue	32.9	33.8	33.4	32.8	33.6	34.4	35.2	36.0	36.8	37.6	38.5	39.4	
Expenditure	(101.9)	(102.9)	(102.4)	(105.1)	(107.5)	(109.8)	(112.2)	(114.6)	(117.0)	(119.6)	(122.2)	(123.9)	
General Operations Surplus	33.9	33.7	33.8	33.9	35.8	37.9	40.0	42.3	44.7	47.0	49.6	53.2	
Business Operations													
Revenue	46.7	45.4	45.3	48.2	47.3	48.4	49.5	50.6	51.8	53.0	54.2	55.4	
Expenditure	(21.2)	(21.1)	(21.0)	(21.5)	(22.0)	(22.5)	(23.0)	(23.5)	(24.0)	(24.6)	(25.2)	(25.8)	
Business Operations Surplus	25.6	24.3	24.3	26.7	25.3	25.9	26.5	27.1	27.8	28.4	29.0	29.6	
Amount available for Projects	59.5	58.1	58.1	60.6	61.1	63.8	66.5	69.4	72.5	75.4	78.6	82.8	
Projects (inc. Grants & Sponsorships)	(17.9)	(17.0)	(15.7)	(15.7)	(16.1)	(16.5)	(16.9)	(17.3)	(17.7)	(18.1)	(18.5)	(18.9)	
Capital Works Program													
Infrastructure Program	(33.8)	(31.6)	(32.3)	(34.8)	(35.6)	(36.4)	(37.2)	(38.1)	(39.0)	(39.9)	(40.8)	(41.7)	
Other Asset Renewals	(3.1)	(3.2)	(0.2)	(3.6)	(3.7)	(3.7)	(3.8)	(3.9)	(4.0)	(4.1)	(4.2)	(4.3)	
Capital Works Program Management	(6.4)	(6.4)	(6.4)	(6.5)	(6.6)	(6.8)	(7.0)	(7.2)	(7.4)	(7.6)	(7.8)	(8.0)	
Infrastructure Program and Renewals	(43.3)	(41.2)	(38.9)	(44.9)	(45.9)	(46.9)	(48.0)	(49.2)	(50.4)	(51.6)	(52.8)	(54.0)	
Underlying Current Year Funding Surplus/(Deficit)	(1.8)	(0.1)	3.5	0.1	(0.8)	0.4	1.6	2.9	4.4	5.7	7.3	9.9	
City Transformation Investments	0.0	0.8	3.3	(4.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Commercial Opportunities	(13.7)	(13.7)	(11.7)	30.0	(0.2)	0.1	0.4	0.4	0.5	0.5	0.6	0.6	
Current Annual Funding Surplus/(Deficit)	(15.5)	(13.0)	(5.0)	25.9	(1.0)	0.5	2.0	3.4	4.8	6.2	7.9	10.5	
Project retiming	(28.9)	(28.9)	(28.9)	(18.2)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Annual Funding Surplus/(Deficit) excl. Subsidiaries	(44.3)	(41.9)	(33.9)	7.7	(1.2)	0.5	2.0	3.4	4.8	6.2	7.9	10.5	
Subsidiaries	(5.1)	(4.8)	(4.7)	(1.6)									
Annual Funding Surplus/(Deficit) incl. Subsidiaries	(49.4)	(46.7)	(38.5)	6.1	(1.2)	0.5	2.0	3.4	4.8	6.2	7.9	10.5	
Cumulative Funding Surplus/(Deficit) at End of Year incl. Subsidiaries	(89.4)	(78.1)	(70.2)	(64.1)	(65.3)	(64.7)	(62.7)	(59.3)	(54.5)	(48.3)	(40.4)	(29.9)	

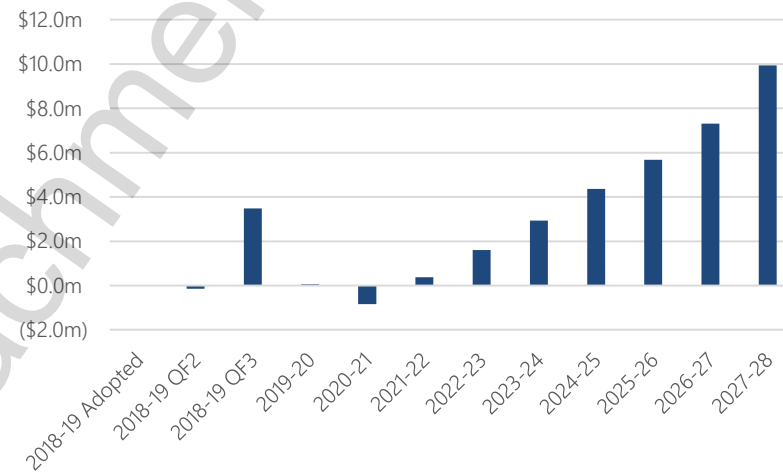
Schedule 5: Quarter 3 Revised Key Financial Indicators and Ratios

- Financial Performance
- Revised Forecast**
- Uniform Presentation of Finances
- General & Business Operations
- Projects
- Infrastructure Program
- City Transformation Investments
- Capital Report
- Subsidiaries

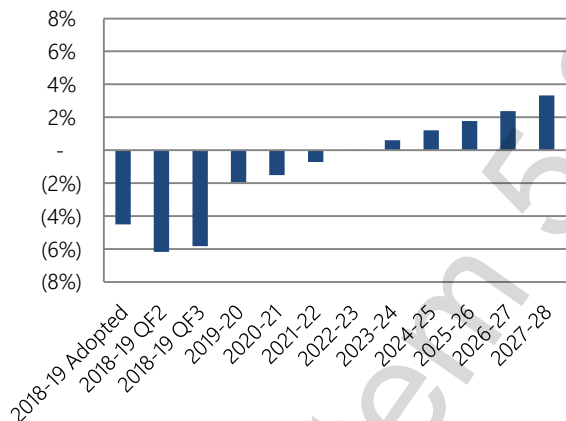
Borrowings



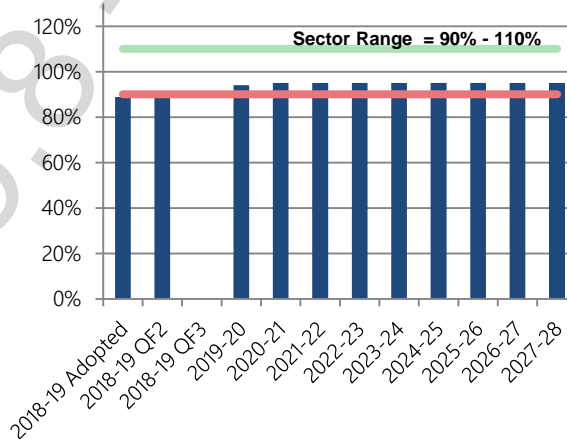
Underlying Operating Surplus/(Deficit)



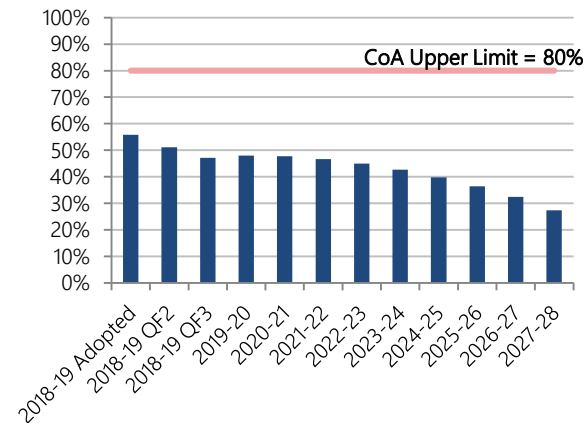
Operating Surplus Ratio



Asset Sustainability Ratio



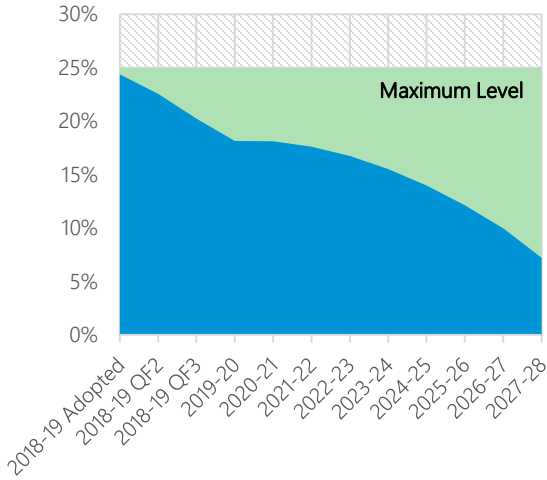
Net Financial Liabilities Ratio



Schedule 6: Quarter 3 Revised Prudential Borrowing Ratios

- Financial Performance
- Revised Forecast**
- Uniform Presentation of Finances
- General & Business Operations
- Projects
- Infrastructure Program
- City Transformation Investments
- Capital Report
- Subsidiaries

Asset Test Ratio

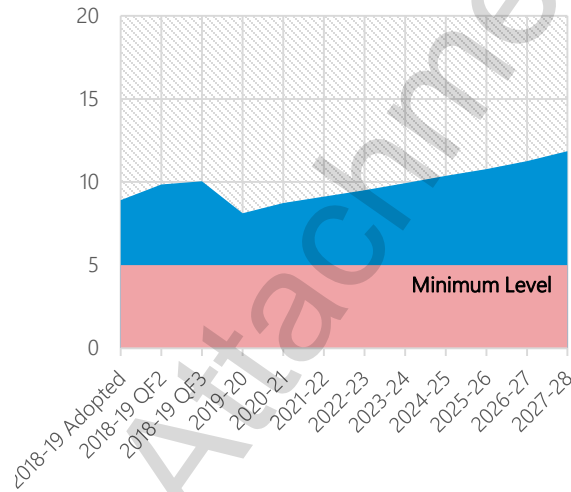


The percentage of total borrowings to Council's saleable property assets.

Maximum 25%

Total Borrowings / Total Saleable Property Assets
(Saleable Property Assets = Total Property Assets LESS Landmark Public Buildings and Park Lands)

Debt Service Coverage Ratio

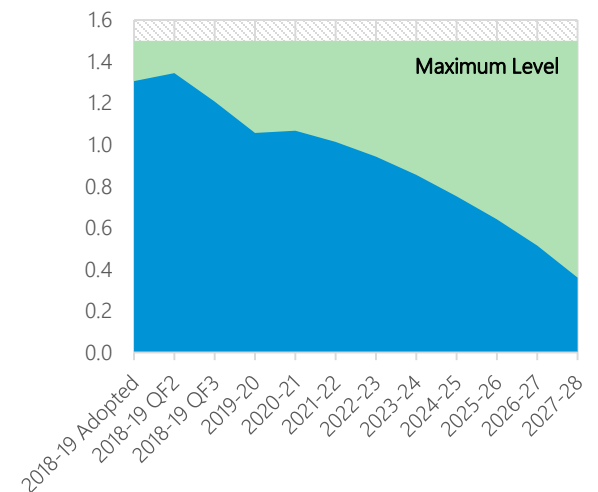


The number of times Council's annual 'Amount Available for Projects' can service annual principle and interest commitments.

Minimum 5 times

(General Operations Surplus + Commercial Businesses Surplus) / Annual Principal and Interest Payments.

Net Financial Liabilities Ratio



Total borrowings expressed as a multiple of the annual 'Amount Available for Projects'.

Maximum 1.5 Years

Total Borrowings / (General Operations Surplus + Commercial Businesses Surplus)

Schedule 7: Uniform Presentation of Finances

Financial Performance	\$'m	2018-19 Approved Budget	2018-19 QF1 Budget	2018-19 QF2 Budget	2018-19 QF3 Budget
Revised Forecast					
Uniform Presentation of Finances					
	Income	196.9	197.5	196.3	195.6
	less Expenses	(208.8)	(208.9)	(208.3)	(207.0)
	Operating Surplus / (Deficit) before Capital Amounts	(11.8)	(11.4)	(12.0)	(11.4)
General & Business Operations	add Projected related expenditure	9.1	9.2	8.4	8.5
Projects	Funding Surplus before Capital Amounts	(2.7)	(2.3)	(3.6)	(2.9)
Infrastructure Program	<i>less Net Outlays on Existing Assets</i>				0.0
	Net Capital Expenditure on Renewal & Replacement of Existing Assets	58.4	58.0	56.9	54.7
	less Depreciation, Amortisation and Impairment	(43.6)	(43.4)	(43.4)	(43.4)
City Transformation Investments	less Amounts received specifically for Existing Assets	(2.6)	(2.9)	(3.2)	(3.3)
	Net Outlays on Existing Assets	12.2	11.6	10.3	8.0
Capital Report	<i>less Net Outlays on New and Upgraded Assets</i>				
Subsidiaries	Net Capital Expenditure on New and Upgraded Assets	46.3	47.4	40.0	31.5
	less Amounts received specifically for New and Upgraded Assets	(11.8)	(12.1)	(7.2)	(3.9)
	less Proceeds from Sale				0.0
	Net Outlays on New and Upgraded Assets	34.5	35.3	32.8	27.6
	Net Lending / (Borrowing) for Financial Year	(49.4)	(49.1)	(46.7)	(38.5)

Schedule 8: Proposed amendments to Business Operations

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Reference	Description	Proposed Net Budget Adjustment \$'000s	Administration Comment	Baseline Change
BO-1	Marketing: Business Operations	10	Contribution to GO-4 Hootsuite (social media marketing tool) through identified savings.	One-Off
BO-2	Aquatic Centre	110	Reduced expenditure in water, security and kiosk goods for the Aquatic Centre. Savings utilised to fund the U403 Health Club Gym Equipment Replacement.	One-Off
BO-3	Property Income	(160)	Reduction in rental income from the Adelaide Central Market Authority.	One-Off
Total Net Adjustment		(40)		

Schedule 9: Proposed amendments to General Operations

Reference	Description	Proposed Net Budget Adjustment \$'000s	Administration Comment	Baseline Change
GO-1	Interest Expense	406	Reduced interest expense due to the timing of project expenditure.	One-off
GO-2	Security deposit receipt	91	Receipt of security deposit related to a development that did not proceed.	One-off
GO-3	On Street Parking	(51)	Reduced income due to Gawler Place Development occupying paid parking bays in Kintore Ave for the storage of materials.	One-Off
GO-4	Hootsuite Enterprise Licences	(73)	Hootsuite Enterprise is an upgrade to the current social media management tool accessing full functionality and enabling decentralisation of social media management. \$73k funded through operational savings BO-1, GO-5 and OP-7	One-Off
GO-5	Corporate Applications	30	Contribution to GO-4 Hootsuite (social media marketing tool) through identified savings.	One-Off
GO-6	Stackla Software for Marketing	(30)	Stackla is a software package that scans all social media networks and aggregates social posts enabling republishing of content. The inbuilt workflow tool is used to obtain permission to reuse images enabling content to be published immediately to any CoA marketing channels. Funded through operational savings GO-7.	One-Off
GO-7	Property General Investigations	30	Contribution to GO-6 Stackla Software through identified savings.	One-Off
GO-8	Council Assessment Panel	7	Savings as two special meetings not required in 2018-19.	One-Off
GO-9	Sustainability Policy	10	Allocation and transfer of \$10k U119 Turning Gray Street Green for the design and construction of an arbour.	One-Off
GO-10	Expiations & Fees Recovery	(368)	Reduction in outstanding expiations being referred to the Fines Enforcement Recovery Unit.	One-Off
		71	Reduced costs arising from reduced referrals to the Fines Enforcement Recovery Unit.	
Total Net Adjustment		123		

Schedule 10: Proposed amendments to Operating Projects (1 of 2)

Reference	Project	Current Net Budget 2018-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget (QF3) 2018-19 \$'000s	Administration Comment
OP-1	Civic Collection Revaluation	-	(70)		(70)	Revaluation of the Corporations Civic Collection
OP-2	Accounts Payable Scanning	(86)		43	(43)	Primary phase of the project completed. Phase 2 and 3 to be undertaken in 2019-20.
OP-3	Property Valuation Software Solution	-	(230)		(230)	Project delivery for a customised in-house property valuation tool in-lieu of valuation function being outsourced.
OP-4	Efficiency and Service Reviews - savings to be carried forward	(608)		80	(528)	Carry forward to fund the required support and technical capacity and capability for the service reviews and operational efficiencies in 2019-20.
OP-5	2018 Christmas in the City	(600)	(90)		(727)	Transfer of funds from capital projects T001 and U001 for Christmas activation.
OP-6	Turning Gray Street Green - Arbour Element	(32)	(37)		(17)	Transfer of (\$40k) grant and \$55k expenditure budget to infrastructure project U119 Turning Gray Street Green for the design and construction of an arbour.
OP-7	Strategic Marketing Plan Development and Market Research	(60)	(40)		(27)	Contribution to GO-4 Hootsuite (social media marketing tool) through identified savings.
OP-8	City of Adelaide Lighting Master Plan	(100)	55	20	-	Work being undertaken in-house resulting in \$80k saving. \$20k carry forward for peer review and production costs to be undertaken in 2019-20.
OP-9	Smart Move Strategy	(537)	33	195	(342)	Project scheduled for completion in 2019-20.
OP-10	Master Plan for City Squares: Whitmore Square	(111)	12		(99)	Scope forecast to be delivered with savings.
OP-11	Park Lands Strategy Implementation - Park Lands Parking Study	(60)	-	27	(33)	Scheduled completion in Q1 2019-20.
OP-12	Park Lands Strategy Implementation - Elder Park Master Plan	(75)	-	58	(17)	Carry forward to allow for discussion on funding with state government partners to confirm a collaborative project.

Schedule 10: Proposed amendments to Operating Projects (2 of 2)

Reference	Project	Current Net Budget 2018-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget (QF3) 2018-19 \$'000s	Administration Comment
OP-13	Waste Services Transition	(1,110)	751	(281)	(640)	The project will continue in another form in 2019-20 Budget and has savings in 2018-19. Reverse carry forward for resourcing as this has been incorporated within the 2019-20 operational budget. savings Part of the savings reallocated for the replacement of a waste truck (refer to U400).
OP-14	North Adelaide On-Street Parking Review	-	(75)		(75)	Funding for the North Adelaide On-Street Parking Review. Council Decision ID 19128
OP-15	Implementation of Reconciliation Action Plan Park Lands	(50)		45	(5)	As a result of Kurna prioritising Native Title governance responsibilities, project delayed.
OP-16	Façade Improvement Scheme	(100)	68		(32)	Anticipated savings from scheme.
OP-17	City Activation - Summer in the City Campaign	(30)	30		-	Marketing costs for Summer in the City Campaign will not be recharged to Events.
OP-18	Carbon Neutral Adelaide-Partners' Program	(219)	11		(208)	Savings achieved in Carbon Neutral Adelaide Partners' Program. Transferred to Capital Project S727 UPark EV charging station.
Projects with no changes		(14,053)	-	-	(14,053)	
Total Net Adjustment		(17,831)	498	187	(17,146)	

Schedule 11: Proposed amendments to Capital Projects (1 of 2)

Project Number	Project	Current Net Budget 2018-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget (QF3) 2018-19 \$'000s	Administration Comment	Contracted
P716	Victoria Park Change Rooms	(5)	(5)	-	(10)	Additional funds were required to finalise the project.	Completed
S727	UPark Electric Vehicle Charging System	(168)	(11)	-	(180)	Transfer from Sustainability Operating project OP-18 to focus on EV charging stations.	Yes
S739	Rundle Mall Wayfinding and People Counting	(50)		50	-	Awaiting finalisation of scoping to determine specification of product and install.	No
T001	Christmas in the City 2018	(289)	37	-	(252)	Funds transferred to corresponding operating project OP-5 in preparation for Christmas 2019.	Yes
U001	Christmas in the City 2019	-	90	(90)	-	Carry forward reversed and transferred to corresponding operating project OP-5 following higher than forecast expenditure in 2018-19.	No
T022	City Library WHS Remediation	(30)	(1)	-	(31)	Project completed with small overspend.	Completed
T023	Terrance Plowright Sculpture installation	(196)	-	(330) 466	(60)	The sculpture needs to be rectified to meet loading standards, causing a delay to construction start which is now commencing Q1/20.	Partial
T026	E-Planning	(423)	-	247	(177)	Delivery of Stage 3 delayed to 2019-20 in line with DPTI's E-Planning solution.	Partial
T028	Public Art Peel St	(25)	25	-	-	Project cancelled as Peel St project not going ahead other than for minor works. Funds returned to U004 Public Art.	No
U004	Public Art	(208)	(25)	70	(163)	Return of \$25k allocated to T028 Public Art in Peel St project which is not proceeding. Carry forward of \$70k for delivery of Public Art projects in Q1 2019-20.	Partial
U005	Love lock relocation	-	(8)	-	(8)	Costs for the removal and relocation of the love locks. The original scope was based on this being carried out by volunteers who have since withdrawn their support.	Yes

Schedule 11: Proposed amendments to Capital Projects (2 of 2)

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Project Number	Project	Current Net Budget 2018-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget (QF3) 2018-19 \$'000s	Administration Comment	Contracted
U010	Customer Centric Services	(800)		125	(675)	Carry forward of funds for Year 2 for training and support to internal staff to amend forms.	Partial
Projects with no changes		(1,843)	-	-	(1,843)		
Total Capital Projects		(4,038)	102	537	(3,399)		
Total Operating & Capital Projects		(21,869)	600	725	(20,545)		

Schedule 12: Infrastructure Program and Renewals Summary

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Category \$'000s	Current Net Budget (QF2) 2018-19	Proposed Net Budget Adjustment	Proposed Net Carry Forwards	Revised Net Budget (QF3) 2018-19
Main Streets	(7,517)	1,320	990	(5,207)
Residential Streets	(5,688)	1,049	(100)	(4,739)
Laneways	(2,856)	6	65	(2,785)
City Landscape	(1,275)	172	0	(1,102)
Street Furniture	(408)	0	0	(408)
Park Lands	(2,665)	195	20	(2,450)
City Works				
Transport	(6,787)	(2,314)	506	(8,594)
Traffic Signal	(1,136)	294	0	(842)
Bridges	(1,828)	102	0	(1,726)
Lighting & Electrical	(2,119)	125	0	(1,994)
Water Infrastructure	(1,910)	486	0	(1,424)
Urban Elements	(869)	40	0	(829)
Park Lands Assets	(743)	0	0	(743)
City Works Sub Total	(15,392)	(1,266)	506	(16,152)
Asset Management Services	(600)	(150)	0	(750)
Design Services	0	0	0	0
Buildings	(3,026)	(146)	0	(3,172)
Plant, Fleet and Equipment	(1,572)	(310)	0	(1,882)
Information Management	(1,600)	(84)	0	(1,684)
Sub-total	(42,599)	787	1,481	(40,331)
Capital Works Program Management	(6,426)	0	0	(6,426)
Infrastructure Program & Renewals	(49,025)	787	1,481	(46,757)

The full year QF3 forecast for the Infrastructure Program is a \$2.5m reduction incorporating additional requests of (\$2.8m), savings \$3.6m, transfers (\$0.2m) and carry forwards of \$1.5m.

- **Main Streets \$2.3m net decrease** due to a carry forward for Jeffcott Street \$1.0m, transfer of budget to the Road Renewal Program \$0.9m and savings totalling \$0.4m the for Main Streets Improvement Program, Hutt Street, O'Connell St and Wakefield St.
- **Residential Streets \$0.9m net decrease** primarily due to \$1.1m of savings from the Residential Street Program, St Helena Place, Molesworth & Tynte St and Gray St offset by (\$0.1m) reversal of a carry forward.
- **City Landscape \$0.2m net decrease** due to savings.
- **Park Lands \$0.2m net decrease** due to savings achieved \$0.3m offset by new project and requests for additional funds (\$0.1m).
- **City Works (\$0.8m) net increase:** additional funds request (\$1.7m) predominantly for the roads and footpaths programs and new projects (West Terrace Project, Glen Osmond Parking, Torrens Lake) as well as transfer (\$0.9m) offset by achieved savings \$1.3m and a carry forward of new West Terrace/Currie St project \$0.5m.
- **Buildings (\$0.1m) net increase** due to a scope increases (\$0.1m), emerging priorities (\$0.1m) and additional funds requests (\$0.1m) offset by scope reduction of CCTV renewal.
- **Plant, Fleet and Equipment (\$0.3m) net increase** due to the renewal of the Aquatic Centre Health Club equipment (\$110k) and purchase of a new plant for waste operations (\$200k).

Schedule 13: Proposed amendments to the Infrastructure Program (1 of 10)

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Main Streets							
T103	O'Connell St Streetscape	(482)	78	-	(404)	Project completed with savings.	Completed
T104	Hutt St Streetscape	(522)	250	-	(272)	Scope adjusted from median lights to up-light trees at the end of Hutt St which resulted in lower costs.	Yes
T106	Pirie St Streetscape	(60)	2	-	(58)	Project completed with savings.	Completed
U101	Main Street Improvement Program	(64)	63	-	(0)	Project scope reduced and savings released.	No
U103	Grote St (Design)	(150)	20	-	(130)	Costs for design came in lower than estimated.	Yes
U105	Jeffcott Street Stage 2	(4,118)	892	990	(2,236)	Carry forward as undergrounding works by South Australian Power Networks delayed. Kerb works will be commencing in May and completed in Q1 2019-20. It is proposed to bring forward works from the 2019-20 Roads Program into 2018-19 (from U300 Roads Renewal Program 18-19) and to use the 2019-20 roads funds for Jeffcott Street completion in next year. A corresponding adjustment to increase Jeffcott Street will be made in the 2019-20 Integrated Business Plan.	Partial
U142	Wakefield St Streetscape (Design)	(50)	35	-	(15)	Project approach changed to Concept design only, also majority of work delivered internally. No longer required funds returned as savings.	No
U145	Waymouth St paving remediation	-	(20)	-	(20)	Defect with new pavers identified (on SRIA list), request for remediation trial funding.	Yes
Projects with no changes		(2,072)	-	-	(2,072)		
Total Main Streets		(7,517)	1,320	990	(5,207)		

Schedule 13: Proposed amendments to the Infrastructure Program (2 of 10)

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Residential Streets							
T020	Wright Court & Field St	(50)	(25)	-	(75)	Additional funds required to complete design for construction in 2019-20.	Partial
T113	St Helena Place Streetscape	(823)	100	-	(723)	Cost to complete works lower than estimated.	Yes
T114	Sturt St Streetscape	(13)	(7)	-	(19)	Additional funds were required to finalise the project.	Completed
T116	City West Quietway Stage 2	(128)	(23)	-	(151)	Additional funds were required to finalise the project.	Completed
U111	Residential Streets Improvement Program	(795)	649	-	(146)	Several projects under the Program had low community support, no co-funding or were not feasible. Overall scope reduced and budget approved as savings.	Partial
U112	Molesworth and Tynte St	(1,679)	216	-	(1,463)	Cost to complete works lower than estimated.	Yes
U115	Wright Street	(798)	39	-	(759)	Project completed with savings.	Completed
U116	Gray St (Currie to Waymouth)	(400)	(10)	(100)	(380)	<ul style="list-style-type: none"> Co-contribution of \$55k with corresponding expenditure budget. Quotes for civil work received lower than estimated, saving \$120k. \$100k reversal of QF2 carry forward (\$300k) as project has progressed quicker than anticipated. 	Partial
			(45)				
			55				
			120				
U117	Gray St (NT to Currie) Design	(50)	20	-	(30)	Project completed with savings.	Completed
U119	Turning Gray St Green	-	40	-	(25)	Project to build an arbour in Gray St to provide shade and lower the street temperature. Grant funding of \$40k received from Department of Environment and Water with corresponding expenditure budget. CoA funding \$25k transferred from a Sustainability operating project.	Partial
			(65)				
U146	O'Brien Street	-	(15)	-	(15)	New project for art work and concept design for a greening element.	No
Project with no changes		(953)	-	-	(953)		
Total Residential Streets		(5,688)	1,049	(100)	(4,739)		

Schedule 13: Proposed amendments to the Infrastructure Program (3 of 10)

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Laneways							
T119	Peel St Streetscape	-	(29)	-	(29)	Project re-initiated with reduced scope to address current road conditions and install a power source for existing festoon lighting.	Partial
U122	Chesser St Arbour	(150)	-	65	(85)	Exploring options around the arbour, work will continue in 2019-20.	Partial
U126	Paxton's Walk and Vaughan Place (Design)	(40)	35	-	(5)	Project approach changed to concept design only, also majority of work delivered internally. No longer required funds returned as savings.	Partial
Projects with no changes		(2,666)	-	-	(2,666)		
Total Laneways		(2,856)	6	65	(2,785)		
City Landscape							
T129	Planter Box Program 17-18	(35)	6	-	(28)	Project completed with savings.	Completed
U127	Bunday's Road	(350)	100	-	(250)	Program budget significantly higher than quotes received.	Partial
U128	Nature Strips and Verges	(147)	50	-	(97)	Due to decreased public demand for the program a saving is being offered.	Partial
U144	Louder's Precinct (Design)	(16)	16	-	-	Louder's Precinct sketch work will be undertaken in-house.	No
Projects with no changes		(727)	-	-	(727)		
Total City Landscape		(1,275)	172	-	(1,102)		

Schedule 13: Proposed amendments to the Infrastructure Program (4 of 10)

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries
Financial Statements

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Street Furniture							
U130	Wayfinding 18-19	(265)	(8)	-	(265)	External contributions received for wayfinding signage from Copland Foundation (\$2k) and Departmental of Environment and Water (\$5.6k).	Partial
			8				
Projects with no changes		(143)	-	-	(143)		
Total Street Furniture		(408)	-	-	(408)		
Park Lands							
P255	Playspace & Playground Equipment Renewal (Park 15)	(11)	(1)	-	(12)	Additional funds were required to finalise the project.	Completed
S227	Park Lands Landscaping Program 16-17	(19)	(1)	-	(21)	Additional funds were required to finalise the project.	Completed
T152	Blue Gum/Kurangga (Park 20) BMX & Tennis Courts	(10)	6	-	(4)	Project completed with savings.	Completed
U152	South Terrace Shared Use Path and Park Lands	(880)	260	-	(620)	Quotes received for civil works lower than estimated.	Partial
U156	Light Horse Memorial Improvements (Design)	(10)	2	-	(8)	Project completed with savings.	Completed
U158	War Memorial Drive (Design)	(9)	(27)	-	(36)	Quote for geotechnical investigations significantly higher than expected.	Yes
U164	Park Planning-Event Infrastructure	(60)	-	20	(40)	Preliminary concepts will be delivered by EOY, technical design delayed into 19/20.	Partial
U166	Narnungga (Park 25) Minor Enhancements	-	(43)	-	(43)	To fund minor enhancements.	Partial
Projects with no changes		(1,666)	-	-	(1,666)		
Total Park Lands		(2,665)	195	20	(2,450)		

Schedule 13: Proposed amendments to the Infrastructure Program (5 of 10)

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Transport/Transportation Multi-Class							
R745	Victoria Square Access & Inclusion Works	(491)	(50)	-	(541)	Ensure DDA compliance of materials selected and maintain adequate project contingency.	Partial
T134	Morphett/Gouger St Intersection	(361)	36	-	(325)	Project completed with savings.	Completed
U300	Roads Renewal Program 18-19	(2009)	(892)	-	(3,399)	Bring forward 12 works packages from the 19/20 Roads Program into 18/19 and use funds from the Jeffcott St upgrade project which cannot be completed this year (\$892k). Also additional funds of (\$498k) required to complete prior and current year scope.	Partial
U301	Roads, Footpath, KWT Design	(312)	100	-	(212)	Project scope has been reduced, no longer required funds released as savings.	Partial
U340	East Terrace Median Opening	(16)	3	-	(13)	Project completed with savings.	Completed
U341	West Terrace/Currie St Intersection	-	506	(506)	-	<ul style="list-style-type: none"> Grant funding of \$506k received for an upgrade to the West Terrace/Currie St intersection to increase pedestrian safety with corresponding expenditure budget. CoA contribution of 50% All funds to be carried forward to 2019/20. 	No
U342	Glen Osmond Road accessible parking	-	(70)	-	(70)	New project to provide disability accessible parking for Marshmallow Park after complaints received.	No
U350	Kerb and footpaths renewals	(3,255)	(437)	-	(3,692)	Additional funds required to deliver 18/19 scope.	Partial
Projects with no changes		(343)	-	-	(343)		
Total Transportations Multi-Class		(6,787)	(2,314)	506	(8,594)		

Schedule 13: Proposed amendments to the Infrastructure Program (6 of 10)

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Traffic Signals							
U201	Patriot Loops Renewal Program	(80)	80	-	-	No requirements for patriot loop replacement identified, project cancelled.	No
U202	Lantern Renewal Program	(448)	100	-	(348)	Cost of delivering scope lower than estimated.	Partial
U204	Push button replacement	(89)	65	-	(24)	Cost of delivering scope lower than estimated.	Partial
U205	SCATS CCTV replacement Program	(150)	49	-	(101)	Cost of delivering scope lower than estimated.	Partial
Projects with no changes		(369)	-	-	(369)		
Total Traffic Signals		(1,136)	294	-	(842)		
Bridges							
R080	Structural design for 16-17 Bridge Renewal project	(41)	2	-	(39)	Project completed with savings.	Completed
T390	Bridge Renewals	(549)	(15)	-	(564)	Project completed with small overspend, transferred from 18/19 Bridge Renewal Program.	Completed
U390	Morphett Bridge rehabilitation works	(700)	(329)	-	(1,029)	Additional funds required to remediate Morphett Bridge.	Yes
U391	Adelaide Bridge risk management investigation	(171)	15	-	(156)	Transfer of \$15k to 17/18 Bridge Renewal Program. \$100k achieved savings in risk management investigation of Adelaide Bridge, released as savings.	Partial
U392	Victoria Bridge rehabilitation works	(329)	329	-	-	Project deferred to a future year.	No
Projects with no changes		(38)	-	-	(38)		
Total Bridges		(1,828)	102	-	(1,726)		

Schedule 13: Proposed amendments to the Infrastructure Program (7 of 10)

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Lighting & Electrical							
S054	Lighting – PLEC	-	(5)	-	(5)	Remedial works post undergrounding were assumed to be South Australian Power Networks's responsibility however they fall to CoA.	Partial
T140	Street Light LED Upgrade 17-18	(142)	130	-	(12)	Potential LED conversion kit for heritage style lights does not provide sufficient light. Project cancelled as conversions to LED not currently possible.	Partial
Projects with no changes		(1,977)	-	-	(1,977)		
Total Lighting & Electrical		(2,119)	125	-	(1,994)		
Water Infrastructure							
S003	Gross Pollutant Trap Program	(53)	2	-	(51)	Project completed with savings.	Completed
U231	Torrens Lake submerged earth retaining structures	(430)	338	-	(92)	Scope reduced following condition audits.	Partial
U235	Gresham St Stormwater	(527)	196	-	(331)	Cost of delivering scope lower than estimated.	Partial
U236	Torrens Embankment failure - Red Ochre restaurant	-	(50)	-	(50)	Torrens River embankment adjacent to Red Ochre restaurant is failing, engineering investigation and to supply a cost estimate for work in the next financial year.	No
Projects with no changes		(900)	-	-	(900)		
Total Water Infrastructure		(1,910)	486	-	(1,424)		

Schedule 13: Proposed amendments to the Infrastructure Program (8 of 10)

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Urban Elements							
U220	Urban Elements	(869)	80	-	(789)	Savings arising from lower quotes and changes in approach to parking meter replacement, partially offset by increased scope to fund continuation of Solar bin trial. Net savings \$80k.	Partial
U229	Fireman Gardner's Memorial	-	(40)	-	(40)	Additional funding required as remediation cost for the memorial was greater than the insurance claim payment received.	Yes
Projects with no changes		-	-	-	-		
Total Urban Elements		(869)	40	-	(829)		
Asset Management Services							
U900	Assessment and Analysis	(498)	(150)	-	(648)	Additional funds required due to higher than expected costs for condition audits and inclusion of revaluation scope into the project.	Partial
Projects with no changes		(102)	-	-	(102)		
Total Asset Management Services		(600)	(150)	-	(750)		

Schedule 13: Proposed amendments to the Infrastructure Program (9 of 10)

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Buildings							
R311	Public Conveniences - General Renewals	(42)	2	-	(40)	Project completed with savings	Completed
T164	Pavilion on the Park restaurant improvements 17-18	(8)	(7)	-	(15)	Additional funds were required to finalise the project.	Completed
T166	Town Hall external works	(142)	(34)	-	(175)	Additional funds were required to finalise the project due to night works during recent heatwave.	Completed
T168	Town Hall internal works	(29)	(1)	-	(31)	Additional funds were required to finalise the project.	Completed
U173	Victoria Park Heritage Buildings Program	(100)	(30)	-	(130)	Additional funds are required to complete the project.	Partial
U261	CCTV Network renewal	(500)	300	-	(200)	Project scope reduced.	Partial
U262	Colonel Light Centre (CLC) Building Compliance work	(200)	(60)	-	(260)	Additional funds required for urgent work on Colonel Light Centre ceiling tiles.	Partial
U264	Adelaide Central Bus Station	(200)	(154)	-	(354)	Scope increase to include water proofing works and structural repairs on levels 5 & 6 due to water leakage.	Partial
U270	Adelaide Bowling Club	(367)	(65)	-	(432)	Additional budget for fire hydrants and fire hose reels required to meet building regulations.	Partial
U275	Central Market Arcade Safety works	(8)	2	-	(5)	Project completed with savings.	Completed
U276	Central Bus Station seating replacement	-	(50)	-	(50)	Bus station bench seating requires replacement.	Yes
U277	Property improvements	-	(12)	-	(12)	Newly signed lease contracts require several small improvements to buildings.	Partial

Schedule 13: Proposed amendments to the Infrastructure Program (10 of 10)

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
Buildings continued							
U280	Blue Gum Park/Kurangga (Park 20) Exeloo toilet	-	(20)	-	(20)	Installation of an Exeloo (as a short-term solution) as the existing toilet building has been closed off due to structural issues. It is scheduled for renewal in the 4 year Asset Management Plan.	Yes
U281	Park 12 pump replacement	-	(17)	-	(17)	Replacement of septic tank pumps.	Yes
Projects with no changes		(1,430)	-	-	(1,430)		
Total Buildings		(3,026)	(146)	-	(3,172)		
Plant, Fleet and Equipment							
U400	Plant and Fleet	(1,500)	(200)	-	(1,700)	Increase to accommodate the renewal of the a rear loader waste collection truck.	No
U403	Health Club Equipment	-	(110)	-	(110)	Replacement of Adelaide Aquatic Centre Health Club equipment funded from operational savings (BO-2 Aquatic Centre).	No
Projects with no changes		(72)	-	-	(72)		
Total Plant, Fleet and Equipment		(1,572)	(310)	-	(1,882)		
Information Communication Technology							
U417	Internal print room printer	-	(84)	-	(84)	Service review of print room recommended the purchase of a printer, saving an annual lease costs of \$30k.	No
Projects with no changes		(1,600)	-	-	(1,600)		
Total Information Communication Technology		(1,600)	(84)	-	(1,684)		

Schedule 14: Proposed amendments to City Transformation Investments

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Project Number	Project	Current Net Budget 18-19 \$'000s	Proposed Net Budget Adjustment \$'000s	Proposed Net Carry Forwards \$'000s	Revised Net Budget 18-19 \$'000s	Administration Comment	Contracted
City Transformation Investments							
S710	Gawler Place Redevelopment	(7,024)	(1,055)	-	(8,079)	Increase in scope of project requiring additional funds, Council ID: 18794 . Funds transferred from savings in Infrastructure Program.	Yes
S716	Market to Riverbank Laneways Upgrade	(2,000)	-	(1,280) 2,560	(720)	Works rescheduled to 2020-21 due to third party construction taking place throughout the link	Partial
S719	City of Adelaide Bikeways project: North-South	(1,994)	-	(1,624) 3,249	(370)	Carry forward of \$1.6m net as <ul style="list-style-type: none"> Construction of North Terrace to Rundle Street delayed until Q1 2019-20 due to external works and Construction of Park 12 delayed to Q1 2019-20. Discussions are being held with State Government regarding remaining bikeway sections.	Partial
S750	Smart City – City Parking Experience	(2,123)	-	613	(1,510)	Milestone payments for On-Street and Off-Street Smart Parking delayed to Jul 2019.	Partial
Projects with no changes		(1,752)	-	-	(1,752)		
Total City Transformation Investments		(14,893)	(1,055)	3,518	(12,431)		

Schedule 15: Quarter 3 Capital Program Report (1 of 3)

- Financial Performance
- Revised Forecast
- Uniform Presentation of Finances
- General & Business Operations
- Projects
- Infrastructure Program
- City Transformation Investments
- Capital Report
- Subsidiaries

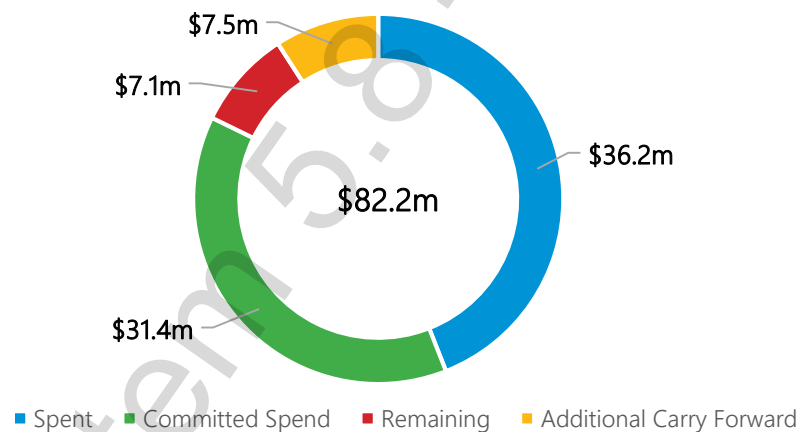
Project Type	Major Projects	Streets	City Works	City Landscapes	Buildings	Other	Total	Percentage
Carry forward from 17-18	11	14	18	5	7	21	76	32.5%
18-19 Program of Work	4	24	44	27	13	17	129	55.1%
New 18-19 Projects	-	3	7	5	7	4	29	12.4%
Total	15	41	69	37	27	42	234	100%
Planning Phase	1	14	8	8	4	5	40	17.1%
Design Phase	5	6	29	9	15	23	88	37.6%
Construction Phase	7	4	2	3	1	6	25	10.7%
Ongoing projects with completion planned in future years	2	13	25	17	7	8	72	30.8%
Delivered		4	5				9	3.8%
Not Progressing This Year	11	14	18	5	7	21	76	32.5%

There are 234 projects in 2018-19 for the Capital Program. 76 are carry forwards from 2017-18 and 29 are new projects. Of these, 72 projects (30.8%) have been delivered.

9 projects will not be progressing this year.

There are 27 design only projects in 18/19 Capital Program.

Capital Program – Net Budget Profile



At the end of Q3, \$36.2 million (44%) of the 2018-19 Q2 baselined budget has been spent. In addition, \$31.4 million (38%) has been committed and an additional \$7.5 million (9%) has been carried forward into 19/20.

The remaining \$7.1 million (9%) is yet to be committed.

Schedule 15: Quarter 3 Capital Program Report (2 of 3)

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

Completed Projects in Q3

Streets

- ✓ Pirie St Streetscape (Design)
- ✓ Boulton St Streetscape
- ✓ Wright Court & Field Street Design
- ✓ Molesworth & Tynte St Streetscape
- ✓ Wright St Streetscape

City Works

- ✓ Gross Pollutant Trap (S003)
- ✓ Central Market U-Park Right Hand Turn
- ✓ Lighting PLEC (S054)
- ✓ Torrens Linear Trail South (Design)
- ✓ Torrens Lake Retaining Wall Works
- ✓ Frome/Rundle St Communications Ducts & Pits

City Landscapes

- ✓ Bunday's Road Landscape
- ✓ Blue Gum Park / Kurangga (Park 20) BMX Track Repairs

Buildings

- ✓ Pavilion on the Park Restaurant Renewal 17/18
- ✓ Colonel Light Room Furniture
- ✓ Town Hall Internal Works
- ✓ Town Hall External Works
- ✓ Public Conveniences General Renewal (R311)

Others

- ✓ Christmas in the City
- ✓ Central Market U-Park Right Hand Turn
- ✓ Library Books (T401)

2017-18 Carry Forward projects with planned completion in Q4

Streets

- Hutt St Median Lighting
- St. Helena Place Streetscape
- Union St (Design)

City Works

- Victoria Square/Tarntanyangga Access & Inclusion Works
- Traffic SCATS & CCTV Installation 17/18
- CCTV Renewal 17/18
- Distribution Board Renewal 17/18
- Safety Lighting Renewal 17/18
- Bridge Renewal 17-19 (Design)
- New CCTV Grant (T185)

Buildings

- Town Hall Design Only
- Archives Renewals

Other

- EV Charging Stations (On and off street)

Schedule 15: Quarter 3 Capital Program Report (3 of 3)

Financial Performance	City Transformation Investments	
Revised Forecast	Project	Key Update
Uniform Presentation of Finances	Pelzer Park/Pityarrilla (Park 19) Enhancements	<ul style="list-style-type: none"> Park re-opened to the public in May. Roll-out of Kaurna inspired Public Art being planned.
General & Business Operations	Josie Agius/Wikaparntu Wirra and Gladys Elphick Park/Narnungga (Park 22 & 25) [two projects]	<ul style="list-style-type: none"> Park 22 – Project is complete and operational. Scope of work for the remaining available grant budget has been finalised. Park 25 – Park launch held successfully in November. Public Works Committee Report submitted to the State Government in January for reporting and closing out of the project.
Projects	Gawler Place Redevelopment	<ul style="list-style-type: none"> Site was handed to the contractor on 16 January. Works progressing well.
Infrastructure Program	City of Adelaide Bikeways	<ul style="list-style-type: none"> North-South Bikeway: Construction of the next sections of shared path will commence in April, with work continuing on the remaining sections to be completed. Project proposing a carry forward of \$1.624m attributed to consideration of the Adelaidean Development and the rescheduling of works between Rundle Street and North Terrace. East-West Bikeway: Design and engagement work for the East-West Bikeway remains on hold as per Council decision. Bikeshare Scheme: Not progressing this year.
City Transformation Investments	Market to Riverbank	<ul style="list-style-type: none"> Bentham Street Design being finalised. Construction planned to commence in June. Design work started on other lanes. Project proposing a carry forward of \$1.280m.
Capital Report	North Terrace Public Realm	<ul style="list-style-type: none"> Service investigations continuing.
Subsidiaries	Denise Norton Park/Pardipardinyilla (Park 2) Enhancements	<ul style="list-style-type: none"> Responses from market for design services tender being evaluated.
	Smart Projects	<ul style="list-style-type: none"> Smart parking went live to the public on 27th March with all public facing components completed, administrative functionality still to be completed and will be complete early FY2019/20. Off-Street parking element delayed until September 2019.

Schedule 16: Subsidiaries Summary

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

\$'000s	2018-19 QF2	2018-19 QF3	Variance to QF2 Budget	Administration Comment
Adelaide Central Market Authority	(4,764)	(4,773)	(9)	Net movement of (\$9k). Refer to schedule 17.
Adelaide Park Lands Authority	-	-	-	
Rundle Mall Management Authority	(38)	(38)	-	
Annual Funding Surplus/(deficit)	(4,802)	(4,811)	(9)	

Schedule 17: Proposed amendments to Adelaide Central Market Authority (1 of 3)

Financial Performance
Revised Forecast
Uniform Presentation of Finances
General & Business Operations
Projects
Infrastructure Program
City Transformation Investments
Capital Report
Subsidiaries

\$'000s	2018-19 QF2	2018-19 QF3	Variance to QF2 Budget
ACMA Administration	(1,486)	(1,474)	12
Central Market Car Park	1,518	1,526	9
Central Market Complex	(119)	(149)	(30)
Operating Surplus/(Deficit)	(87)	(96)	(9)
ACMA Capital Current Year	(3,734)	(3,734)	-
ACMA Capital Carry Forward 2017-18	(943)	(943)	-
Total Capital	(4,678)	(4,678)	-
Annual Funding Surplus/(deficit)	(4,764)	(4,773)	(9)

Adelaide Central Market Authority net increase of (\$9k):

- ACMA Administration \$12k favourable to QF2 Budget due to savings identified within rent expense and contractual costs.
- Central Market Car Park \$9k favourable to QF2 Budget driven by a reduction in casual parking income (\$96k), offset by net decrease in expenditure \$105k.
- Central Market Complex (\$30k) unfavourable to QF2 Budget driven by a reduction in tenant recoveries for cleaning (\$53k), offset by net decrease in expenditure \$23k.

Operating requests

ACMA Administration:

Reference	Description	Proposed Net Budget Adjustment \$'000s	Administration Comment
Admin1	Contractual Services	(19)	Increased consultant fee costs identified
Admin2	Internal Rent	24	Decreased rent based on percentage calculation of decreased revenue
Admin3	Other Expenditure	7	Savings identified in travel and training & development
Total ACMA Administration Net Adjustment		12	

Schedule 17: Proposed amendments to Adelaide Central Market Authority (2 of 3)

Financial Performance

Revised Forecast

Uniform Presentation of Finances

General & Business Operations

Projects

Infrastructure Program

City Transformation Investments

Capital Report

Subsidiaries

Central Market Car Park:

Reference	Description	Proposed Net Budget Adjustment \$'000s	Administration Comment
CP1	Casual Parking	(96)	Declining car park revenue not meeting budget.
CP2	Insurances	(24)	Revised forecast for insurance costs.
CP3	Repairs & Maintenance	13	Savings identified as works completed.
CP4	Miscellaneous	(5)	Increased cash collection costs identified.
CP5	Internal Rent	121	Decreased rent based on percentage calculation of decreased revenue.
Total ACMA Car Park Net Adjustment		9	

Central Market Complex:

Reference	Description	Proposed Net Budget Adjustment \$'000s	Administration Comment
CM1	Tenancy Fitout Incentive	13	Savings in tenant incentives offered to encourage staff fit-outs.
CM2	Additional Cleaning Recovery	(58)	Reduction in recovery of cleaning costs.
CM3	Electricity	(25)	Additional electricity costs identified.
CM4	Pest Control	2	Savings identified as works completed.
CM5	Repairs & Maintenance	22	Savings identified as works completed.
CM6	Security	(10)	Additional security costs identified offset by savings in resource costs.
CM7	Legal	(10)	Additional legal fee costs identified.
CM8	Contractual costs	20	Finalisation of contract.
CM9	Internal Rent	16	Decreased rent based on percentage calculation of decreased revenue.
Total ACMA Market Complex Net Adjustment		(30)	